

**ROLE STATEMENT  
CHAIR OF YORKSHIRE WATER SERVICES LIMITED**

- Responsible to:** The board of Yorkshire Water Services Ltd (“the Board”).
- Responsibilities:**
- To lead the Board, set its agenda and ensure its effectiveness.
  - To conduct Board meetings and general meetings.
  - To ensure the membership of the Board and its committees has the right balance of skills, experience, independence and knowledge necessary to support the needs of the business.
  - To lead the Board in ensuring that a coherent strategic plan or framework, supported by detailed annual business plans and budgets, is agreed by the Board, and that the necessary financial and human resources are in place for Yorkshire Water Services (“the Company”) to meet its objectives.
  - To ensure that appropriate personal objectives are established for the executive directors of the Company.
  - To ensure that the Board receives accurate, timely and clear information and that its agreed budgets and plans are being carried out by the Company.
  - To facilitate the effective contribution of nonexecutive directors.
  - To ensure Board committees have appropriate terms of reference, carry out their duties effectively and report to the Board.

To ensure that the performance of individual directors and of the Board as a whole and its committees are evaluated at least once a year.

To review with the Chief Executive, his or her performance, the overall performance of the Company and its key executives.

To generally support the Chief Executive by acting as confidante, adviser and mentor, providing advice and counsel to ensure the highest standards of management performance are achieved.

To ensure effective communication with the ultimate parent company and the Group's shareholders.

To act together with the Chief Executive and other senior management as an ambassador for the Company and participate in the development of outside contacts with the business community, UK Government, the Regulator, shareholders, stakeholders, potential investors and the general public.